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INTRODUCTION


Fiscal year 2016 is the seventh year that community colleges, public universities, and state agencies have been asked to furnish African American Employment Plans. The Illinois Community College System consists of 48 colleges that blanket the state and provide equal education, training, and employment opportunities to all individuals. A map of the System appears on the next page. College officials recognize that a diverse faculty, staff, and student body enriches and improves the educational environment for everyone. These new reporting requirements allow colleges to provide additional information about their efforts to hire and promote individuals who are African American. The report compliments activities and initiatives that are described in the annual Illinois Community College System Underrepresented Groups Report which addresses legislative reporting requirements in the Board of Higher Education Act (Sec. 8. and Sec. 9.16. http://www.ilga.gov/legislation/ilcs/ilcs3.asp?ActID=1080&ChapterID=18). Underrepresented groups reporting aims to increase participation and achievement among students who are academically or financially at risk, including minorities, women, and individuals with disabilities, as well as first-generation students and low-income students. Recent editions of the Underrepresented Groups Reports are available on the ICCB website https://www.iccb.org/data/?page_id=33. Other complementary initiatives are the Asian American Employment Plan Survey (HB4510/P.A. 97-0856 http://www.ilga.gov/legislation/_publicacts/fulltext.asp?Name=097-0856&GA=97), the Hispanic Employment Plan Survey, and the Bilingual Needs and Bilingual Pay Survey (SB 387/P.A. 96-1286 http://www.ilga.gov/legislation/publicacts/fulltext.asp?Name=096-1286&GA=96). These reports provide an annual assessment of initiatives and progress in hiring and promoting Asian Americans and Hispanics at local community colleges.

The African American Employment Plan Survey Report begins with demographic information about the state of Illinois, and annual community college credit program enrollments, completions, and staffing. Then individual college responses to standardized surveys addressing components of the legislation are provided. These surveys were adapted from forms developed by the State of Illinois’ Department of Central Management Services. To provide continuity across higher education reporting, the same forms community colleges completed were used to gather information from public universities by the Illinois Board of Higher Education.
This section of the report provides an overview of the racial/ethnic composition of the State of Illinois’ population, students enrolled in community college credit programs, graduates, and college faculty and staff. Illinois census data are provided to offer an external reference point for reviewing Illinois Community College System information. Community college demographic data on credit students and completers are gathered from the colleges through the Annual Enrollment and Completion (A1 and A2) submissions. Analyses are included about the racial/ethnic distribution of community college credit students for selected broad program areas (PCS). Staffing data referenced in the following pages are from the Annual Faculty, Staff, and Salary submission (C3).

State of Illinois’ Racial/Ethnic Distribution – State census data and population estimates show that Illinois’ population was nearly 12.86 million in 2015 compared to 12.83 million in 2010 and 12.42 million in 2000. (http://www.census.gov/census2000/states/il.html, http://www.census.gov/ 2010census Select Illinois, and 2016 Index of Need, Table 1 https://www.iccb.org/iccb/wp-content/pdfs/reports/IndexOfNeed_Tables_2016.pdf) These Illinois census data and population estimates indicate that the state’s population grew 3.5 percent between 2000 and 2015. Illinois’ 2015 census estimate shows that Whites/Caucasians remained the largest racial/ethnic group. However, minority populations were responsible for Illinois’ overall population growth from 2000 to 2015, as the percent of Caucasians decreased from 73.5 percent to 70.5 percent of the population. (http://www.census.gov/prod/2002pubs/c2kprof00-il.pdf and 2016 Index of Need, Table 1 https://www.iccb.org/iccb/wp-content/pdfs/reports/IndexOfNeedTables_2016.pdf).

The racial/ethnic data collection methodology changed for the 2000 census and continued in the 2015 census data. The 2015 census data showed that 1.9 percent of all Illinoisans identified themselves as two or more races. These individuals are included in the “Some Other Race***” column in Table 1 below. The question on Hispanic ethnicity was asked independently from an individual’s race beginning in 2000 and is reflected in the data in the table. These duplicated Hispanic population counts show substantial growth, from 1,530,262 in 2000 to 2,175,116 in 2015 (http://www.census.gov/prod/2002pubs/c2kprof00-il.pdf and 2016 Index of Need, Table 1 https://www.iccb.org/iccb/wp-content/pdfs/reports/IndexOfNeedTables_2016.pdf).

Illinois’ largest minority group in 2000 was African American and in 2015 was Hispanic. Compared to 2000, African American counts in 2015 decreased from 15.1 percent to 14.7 percent, whereas Asian American counts increased from 3.4 percent to 5.6 percent, Native American from 0.2 percent to 0.6 percent, and Hispanic counts from 12.3 percent to 16.9 percent.

<table>
<thead>
<tr>
<th>Year</th>
<th>White/Caucasian</th>
<th>African American</th>
<th>Asian American*</th>
<th>Native American</th>
<th>Some Other Race**</th>
<th>Hispanic*** (Duplicated)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2000</td>
<td>73.5%</td>
<td>15.1%</td>
<td>3.4%</td>
<td>0.2%</td>
<td>7.7%</td>
<td>12.3%</td>
</tr>
<tr>
<td>2010</td>
<td>71.5%</td>
<td>14.5%</td>
<td>4.6%</td>
<td>0.3%</td>
<td>9.0%</td>
<td>15.8%</td>
</tr>
<tr>
<td>2015</td>
<td>70.5%</td>
<td>14.7%</td>
<td>5.6%</td>
<td>0.6%</td>
<td>8.6%</td>
<td>16.9%</td>
</tr>
</tbody>
</table>

*Includes Pacific Islander
**Includes two or more races
***Respondents identify their race; they also identify themselves in terms of Hispanic ethnicity

SOURCE OF DATA: U. S. Census Bureau, 2000 & 2010 and 2016 Index of Need, Table 1.
African American students – 81,478 in fiscal year 2016 – constitute the second largest minority group enrolled in the Illinois Community College System.

Racial/Ethnic Distribution Community College System Credit Programs

Overall in fiscal year 2016, minority students accounted for 43.1 percent of the individuals enrolled in credit coursework at Illinois community colleges whose ethnicity was known. Race/ethnicity classifications were aligned with U.S. Department of Education collection and reporting standards. Fiscal year 2016 data show that minority representation was similar to the prior year (fiscal year 2015 = 41.4 percent). Fiscal year 2016 results are above the five-year average (41.0 percent). Students identifying themselves as Hispanic students – 120,494 in fiscal year 2016 – accounted for the largest number of minority enrollments this year. African American students – 81,478 in fiscal year 2016 – constitute the second largest minority group in the latest data. Asian American students – 26,357 in fiscal year 2016 – constitute the third largest minority group enrolled in the Illinois Community College System. The fiscal year 2016 proportionate representation by Hispanic students was higher by nearly two percentage points in comparison to the prior year (21.2 percent in fiscal year 2016 versus 19.6 percent in fiscal year 2015). While African American students accounted for the largest number of minority enrollments in fiscal year 2012 for the first time since fiscal year 1999, the fiscal year 2016 African American student proportional representation was lower in comparison to the prior year (14.4 percent in fiscal year 2016 versus 15.8 percent in fiscal year 2015). Over the longer term – over the past five years – a decrease in the Illinois Community College System’s minority enrollments was noted among students identifying themselves as Pacific Islander (-68.9 percent), Native American (-47.3 percent), African American (-30.5 percent), and Asian American (-14.7 percent), while an increase was noted among students identifying themselves as Non-Resident Alien (113.3 percent) and Hispanic (6.9 percent).

Student racial/ethnic representation varies across broad program areas (PCS). Table 2 contains information about the racial/ethnic distribution of Adult Education (ABE/ASE) and English-as-a-Second Language (ESL) enrollments. Minority students accounted for over three-fourths (76.0 percent) of the individuals enrolled in community college Adult Education coursework. In fiscal year 2016, Hispanic students accounted for over forty percent of adult education enrollments and African American students for over one-fourth of those enrollments (43.4 percent and 27.6 percent, respectively). Additionally, minority students accounted for more than eight out of every ten (83.2 percent) individuals enrolled in community college ESL coursework during fiscal year 2016. Hispanic students accounted for nearly two-thirds (65.2 percent) of the community college ESL students, followed by Asian American students (11.6 percent) and African American students (5.0 percent).

<table>
<thead>
<tr>
<th>Program</th>
<th>African American</th>
<th>Hispanic</th>
<th>Asian American</th>
<th>Nonresident Alien</th>
<th>Native American</th>
<th>Pacific Islander</th>
<th>Two or More Races</th>
<th>Minority Subtotal</th>
</tr>
</thead>
<tbody>
<tr>
<td>ABE/ASE %</td>
<td>27.6%</td>
<td>43.4%</td>
<td>3.6%</td>
<td>0.2%</td>
<td>0.3%</td>
<td>0.1%</td>
<td>0.7%</td>
<td>76.0%</td>
</tr>
<tr>
<td>Number</td>
<td>10,001</td>
<td>15,735</td>
<td>1,310</td>
<td>73</td>
<td>110</td>
<td>44</td>
<td>262</td>
<td>27,535</td>
</tr>
<tr>
<td>ESL %</td>
<td>5.0%</td>
<td>65.2%</td>
<td>11.6%</td>
<td>1.0%</td>
<td>0.1%</td>
<td>0.1%</td>
<td>0.2%</td>
<td>83.2%</td>
</tr>
<tr>
<td>Number</td>
<td>1,521</td>
<td>20,000</td>
<td>3,555</td>
<td>301</td>
<td>23</td>
<td>38</td>
<td>60</td>
<td>25,498</td>
</tr>
</tbody>
</table>

SOURCE OF DATA: Annual Enrollment and Completion (A1)

Table 3 provides the distribution of minority students enrolled in Baccalaureate/Transfer and Career/Technical programs. During fiscal year 2016, minorities comprised about four out of every ten (41.1 percent) Baccalaureate/Transfer enrollees. An examination of each minority racial/ethnic group’s representation across the Baccalaureate/Transfer program area indicates that Hispanic students accounted for the largest minority group enrollments (19.1 percent), followed by African American students (13.4 percent), Asian American students (5.0 percent), students of Two or More Races (2.5 percent), Nonresident Alien students (0.6 percent), Native American
students (0.3 percent), and Pacific Islander students (0.2 percent). Table 3 also shows that one-third of students enrolled in career and technical programs were members of a minority group (33.4 percent). Hispanic students had the highest representation among minorities in Career/Technical programs and accounted for 14.2 percent of the population. African American students had the second largest Career/Technical program enrollment (13.1 percent), followed by Asian American students (3.6 percent), students of Two or More Races (1.6 percent), Nonresident Alien students (0.4 percent), Native American students (0.3 percent), and Pacific Islander students (0.2 percent).

Table 3  
Fiscal Year 2016 Minority Students Enrolled in  
Baccalaureate Transfer and Career and Technical Programs

<table>
<thead>
<tr>
<th>Program</th>
<th>African American %</th>
<th>Hispanic</th>
<th>Asian American</th>
<th>Nonresident Alien</th>
<th>Native American</th>
<th>Pacific Islander</th>
<th>Two or More Races</th>
<th>Minority Subtotal</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bacc./Transfer %</td>
<td>13.4%</td>
<td>19.1%</td>
<td>5.0%</td>
<td>0.6%</td>
<td>0.3%</td>
<td>0.2%</td>
<td>2.5%</td>
<td>41.1%</td>
</tr>
<tr>
<td>Number</td>
<td>37,280</td>
<td>53,159</td>
<td>13,987</td>
<td>1,752</td>
<td>744</td>
<td>418</td>
<td>6,976</td>
<td>114,316</td>
</tr>
<tr>
<td>Career/Tech. %</td>
<td>13.1%</td>
<td>14.2%</td>
<td>3.6%</td>
<td>0.4%</td>
<td>0.3%</td>
<td>0.2%</td>
<td>1.6%</td>
<td>33.4%</td>
</tr>
<tr>
<td>Number</td>
<td>19,895</td>
<td>21,654</td>
<td>5,476</td>
<td>583</td>
<td>425</td>
<td>234</td>
<td>2,496</td>
<td>50,763</td>
</tr>
</tbody>
</table>

SOURCE OF DATA: Annual Enrollment and Completion (A1)

Table 4 shows that in fiscal year 2016, minority faculty and staff accounted for 17.7 percent of tenured faculty/officials and managers (a 0.5 percent increase from fiscal year 2015), 15.3 percent of non-tenured faculty (a 5.0 percent decrease from fiscal year 2015), 27.9 percent of professional staff/protective service workers (a 3.8 percent increase from fiscal year 2015), 29.7 percent of office and clerical/para-professionals (a 7.8 percent decrease from fiscal year 2015), and 41.8 percent of service maintenance employees (a 3.5 percent decrease from fiscal year 2015).

Table 4  
Fiscal Year 2016 Minority Faculty and Staff at Illinois Community Colleges

<table>
<thead>
<tr>
<th></th>
<th>Tenured Faculty/Officials &amp; Managers</th>
<th>Non-Tenured Faculty</th>
<th>Professional Staff/Protective Service Workers</th>
<th>Office and Clerical/Para-professionals</th>
<th>Service Maintenance</th>
</tr>
</thead>
<tbody>
<tr>
<td>African American %</td>
<td>9.9%</td>
<td>7.6%</td>
<td>15.5%</td>
<td>15.1%</td>
<td>24.8%</td>
</tr>
<tr>
<td>Number</td>
<td>624*</td>
<td>1,298*</td>
<td>1,511*</td>
<td>641*</td>
<td>710*</td>
</tr>
<tr>
<td>Hispanic %</td>
<td>3.7%</td>
<td>3.5%</td>
<td>8.5%</td>
<td>11.5%</td>
<td>15.3%</td>
</tr>
<tr>
<td>Number</td>
<td>232*</td>
<td>599*</td>
<td>827*</td>
<td>488*</td>
<td>439</td>
</tr>
<tr>
<td>Asian American %</td>
<td>3.8%</td>
<td>3.8%</td>
<td>3.5%</td>
<td>2.7%</td>
<td>1.0%</td>
</tr>
<tr>
<td>Number</td>
<td>237</td>
<td>656*</td>
<td>341*</td>
<td>114</td>
<td>30</td>
</tr>
<tr>
<td>Native American %</td>
<td>0.3%</td>
<td>0.2%</td>
<td>0.3%</td>
<td>0.3%</td>
<td>0.5%</td>
</tr>
<tr>
<td>Number</td>
<td>16*</td>
<td>34*</td>
<td>27</td>
<td>12</td>
<td>14</td>
</tr>
<tr>
<td>Non-Resident Alien %</td>
<td>0.0%</td>
<td>0.1%</td>
<td>0.0%</td>
<td>0.0%</td>
<td>0.0%</td>
</tr>
<tr>
<td>Number</td>
<td>0</td>
<td>15</td>
<td>2</td>
<td>0</td>
<td>0</td>
</tr>
<tr>
<td>Pacific Islander %</td>
<td>0.1%</td>
<td>0.1%</td>
<td>0.2%</td>
<td>0.1%</td>
<td>0.1%</td>
</tr>
<tr>
<td>Number</td>
<td>5</td>
<td>14</td>
<td>18</td>
<td>5</td>
<td>3</td>
</tr>
<tr>
<td>Minority Subtotal %</td>
<td>17.7%</td>
<td>15.3%</td>
<td>27.9%</td>
<td>29.7%</td>
<td>41.8%</td>
</tr>
<tr>
<td>Number</td>
<td>1,114*</td>
<td>2,616*</td>
<td>2,726*</td>
<td>1,260*</td>
<td>1,196*</td>
</tr>
</tbody>
</table>

*includes revised college figures

SOURCE OF DATA: Annual Faculty, Staff, and Salary (C3)
In fiscal year 2016, African American faculty and staff accounted for 9.9 percent of tenured faculty/officials and managers, 7.6 percent of non-tenured faculty, 15.5 percent of professional staff/protective service workers, 15.1 percent of office and clerical/para-professionals, and 24.8 percent of service maintenance employees. Figure 1 shows the African American employee counts in comparison to the White employee counts at Illinois Community Colleges in fiscal year 2016.

Figure 1
Comparison of African American Employees to White Employees at Illinois Community Colleges
Fiscal Year 2016

*includes revised college figures

SOURCE OF DATA: Annual Faculty, Staff, and Salary (C3) Submissions

Faculty, staff, administrators, and board members at each community college accept the responsibility of meeting the needs and demands of the area community and their constituents. To thrive in the competitive higher education marketplace, community colleges have adopted a strong customer and community focus. Hence, the colleges continue striving to reflect the communities in which they are located.

An important component of the African American Employment Plan Report is identifying the Community College District Utilization Rate for African American employees. It was calculated as each college’s percentage of overall African American district population (16 years and older) minus the percentage of African American faculty and staff (Tenured Faculty/Executive/Administrative; Non-Tenured Faculty/Adjunct Faculty; Professional Staff/Protective Service Workers; Office & Clerical/Para-professionals; and Service Maintenance employment classification) at each community college. A negative utilization rate demonstrates underrepresentation of African Americans in the workforce. Please see Table 5, Table 6, and Table 7 for detailed information.

AFRICAN AMERICAN EMPLOYMENT PLAN SURVEY RESULTS
Black Hawk College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>6</td>
<td>2</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>7</td>
</tr>
<tr>
<td>Total #</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

The college maintains an affirmative action plan that lists specific goals that focus on the recruitment of underutilized minority groups, the African American population is included.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Recruiting in African American focused sources.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Yes/No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employees with career ladder enhancement</td>
<td>No</td>
</tr>
<tr>
<td>Self-development training</td>
<td>No</td>
</tr>
</tbody>
</table>

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? [No]

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All new hires are approved by the Director of HR as the AA/EEO Officer to ensure fair and equal opportunity/consideration in the hiring process.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

I do not have this data.

Does your institution currently have an African American Resource Center (AARC)? [No]

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? [Yes]
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

I do not have this information.
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>1</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total faculty that experienced separation from the college: 5</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college: 0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRE A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

Carl Sandburg College does not have a specific budgetary line item for African American Employment Initiatives. All hiring situations are administered following our hiring process. Fairness and equity to all applicants is our standard.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The objective of increased employment diversity at Carl Sandburg College is strategic, not compliance-oriented. As such, one of the stated beliefs of the College is that the educational experience is enriched through diversity in its people, curricula, and environment. The Diversity Statement states that “Carl Sandburg College is a community of lifelong learners that welcomes, values, and respects diversity. The College fosters a climate of mutual respect that celebrates diversity by embracing our similarities as well as our differences. We demonstrate this commitment by serving students, faculty, staff, and community members with fairness and equality.” To that end one of the main focal points of the College is a caring environment. Our objectives are to (1) Shape an environment that recognizes the need for diversity, (2) Create opportunities for all within the College community to interact with understanding, tolerance, and respect for others and (3) Promote sensitivity to individual needs and aspirations of those throughout the College community. We work to meet these objectives through continuous review and improvement of our policies, processes and practices. As such, Carl Sandburg College is compliant with all legal requirements for postings, policies, reporting, and officerships.

<table>
<thead>
<tr>
<th>Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carl Sandburg College advertises to recruit applications for new and vacant positions. Reviews of all employment processes for compliance and improvement opportunities are routinely conducted. Continued use of employment software and advertisement of job opportunities on Diversejobs.net promote connection with a more diverse population of potential candidates. A diversity policy enhancement and specific training in planning of initiatives continues.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):</th>
</tr>
</thead>
<tbody>
<tr>
<td>All potential applicants, interviewees, and employees are treated with equality. All new faculty are included in a mentorship program.</td>
</tr>
</tbody>
</table>

**For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).**

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>Yes</th>
</tr>
</thead>
</table>

**Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)**

Sandburg offers professional development funds for training, tuition support, conferences, association and professional memberships. Opportunities are offered to all employees in accordance with Policy 2.10 concerning Equal Employment Opportunity.

<table>
<thead>
<tr>
<th>Self-development training</th>
<th>Yes</th>
</tr>
</thead>
</table>

**Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)**

Sandburg offers professional development funds for training, tuition support, conferences, association and professional memberships. Opportunities are offered to all employees in accordance with Policy 2.10 concerning Equal Employment Opportunity.

<table>
<thead>
<tr>
<th>Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?</th>
<th>Yes</th>
</tr>
</thead>
</table>
Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Sandburg offers professional development funds for training, tuition support, conferences, association and professional memberships. Opportunities are offered to all employees in accordance with Policy 2.10 concerning Equal Employment Opportunity.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Reviews of all employment processes for compliance and improvement opportunities are routinely conducted.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Carl Sandburg College strives to accurately assess the needs of the minority communities in the college service area in order to develop programs of support that adequately address the needs of these communities. As such, the College has developed, posted, and filled the position of Coordinator of Minority Outreach and Admissions. This individual’s responsibilities include developing contacts and relationships with the minority community. This position has proved very positive as minority enrollment has increased and student participation in The Women of Character, Men of Distinction, Black Student Association, and Hispanic Latino Student Association student groups. These groups are well known for connections and volunteerism in the community.

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

City Colleges of Chicago – Harold Washington College

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>Total #</td>
</tr>
<tr>
<td>4</td>
<td>1</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Harold Washington College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Harold Washington College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Harold Washington College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Accurate Analysis of student population to determine hiring plan to represent student needs
Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
Clear, consistent hiring practices, including a diverse interview panel for all hires

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: Yes

  Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

- All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

- Self-development training: Yes

  Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

  - Many departments provide professional development.
  - All FT employees are able to take classes offered at any of City College’s locations.
  - Tuition reimbursement is available to many FT employees if they wish to further their education.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

- We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Harold Washington College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Harold Washington College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Harold Washington College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

| Does your institution currently have an African American Resource Center (AARC)? | No |
| Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? | Yes |

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
City Colleges of Chicago – Harry S. Truman College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total faculty that experienced separation from the college</td>
</tr>
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<td>Total African American faculty that experienced separation from the college</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?  More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Truman College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Truman College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Truman College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
• Accurate Analysis of student population to determine hiring plan to represent student needs
• Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
• Clear, consistent hiring practices, including a diverse interview panel for all hires

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

- All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

- Many departments provide professional development.
- All FT employees are able to take classes offered at any of City College’s locations.
- Tuition reimbursement is available to many FT employees if they wish to further their education.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

- We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Truman College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Truman College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Truman College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
City Colleges of Chicago – Kennedy-King College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>3</td>
<td>0</td>
<td>2</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
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<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>2</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Kennedy-King College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Kennedy-King College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Kennedy-King College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
• Accurate Analysis of student population to determine hiring plan to represent student needs
• Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
• Clear, consistent hiring practices, including a diverse interview panel for all hires

**Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):**

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

**For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).**

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>Yes</th>
</tr>
</thead>
</table>

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

<table>
<thead>
<tr>
<th>Self-development training</th>
<th>Yes</th>
</tr>
</thead>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- Many departments provide professional development.
- All FT employees are able to take classes offered at any of City College’s locations.
- Tuition reimbursement is available to many FT employees if they wish to further their education.

**Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?** No

**How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?**

- We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

**This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.**
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Kennedy-King College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Kennedy-King College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Kennedy-King College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

<table>
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<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
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<tbody>
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<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
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</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
City Colleges of Chicago – Malcolm X College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</tr>
</thead>
<tbody>
<tr>
<td>10</td>
<td>0</td>
<td>2</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
</tr>
<tr>
<td>4</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Malcolm X College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Malcolm X College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Malcolm X College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
• Accurate Analysis of student population to determine hiring plan to represent student needs
• Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
• Clear, consistent hiring practices, including a diverse interview panel for all hires

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<th>Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):</th>
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</thead>
<tbody>
<tr>
<td>Internships</td>
</tr>
<tr>
<td>Community Linkages</td>
</tr>
<tr>
<td>Mentorship of a new African American Faculty</td>
</tr>
<tr>
<td>Staff Employment Recruitment Plan</td>
</tr>
</tbody>
</table>

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

| Employees with career ladder enhancement | Yes |

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

• All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

| Self-development training | Yes |

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

• Many departments provide professional development.
• All FT employees are able to take classes offered at any of City College’s locations.
• Tuition reimbursement is available to many FT employees if they wish to further their education.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

• We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Malcolm X College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Malcolm X College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Malcolm X College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

Does your institution currently have an African American Resource Center (AARC)?  
No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?  
Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
City Colleges of Chicago – Olive-Harvey College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</thead>
<tbody>
<tr>
<td>Total #</td>
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<td>2</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<td>Total African American faculty that experienced separation from the college</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Olive-Harvey College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Olive-Harvey College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Olive-Harvey College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
- Accurate Analysis of student population to determine hiring plan to represent student needs
- Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
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<td>Staff Employment Recruitment Plan</td>
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For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

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<tr>
<th>Employees with career ladder enhancement</th>
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<tbody>
<tr>
<td>Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)*</td>
<td></td>
</tr>
</tbody>
</table>

- All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

<table>
<thead>
<tr>
<th>Self-development training</th>
<th>Yes</th>
</tr>
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<tbody>
<tr>
<td>Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)*</td>
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</tbody>
</table>

- Many departments provide professional development.
- All FT employees are able to take classes offered at any of City College’s locations.
- Tuition reimbursement is available to many FT employees if they wish to further their education.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

- We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Olive-Harvey College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Olive-Harvey College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Olive-Harvey College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

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<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does your institution currently have an African American Resource Center (AARC)?</td>
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<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
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Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>2</td>
<td>1</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?  
More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  
No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Daley College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Daley College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Daley College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
• Accurate Analysis of student population to determine hiring plan to represent student needs
• Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
• Clear, consistent hiring practices, including a diverse interview panel for all hires

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

• All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

- Self-development training
  Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

• Many departments provide professional development.
• All FT employees are able to take classes offered at any of City College's locations.
• Tuition reimbursement is available to many FT employees if they wish to further their education.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

• We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Daley College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Daley College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Daley College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

Does your institution currently have an African American Resource Center (AARC)?  No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?  Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
African American Employment Plan Survey (SB 3531/P.A. 96-1341)  
Fiscal Year 2016

City Colleges of Chicago – Wilbur Wright College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>3</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?  
More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  
No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Wright College is committed to making responsible hiring decisions to enhance diversity in our Institutions by implementing clear, consistent recruitment processes across the district. Wright College strives to reach a diverse range of applicants through advertising through a wide array of platforms. Wright College strictly enforces its EEO policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
• Accurate Analysis of student population to determine hiring plan to represent student needs
• Sourcing candidates through a wide variety of recruitment platforms to attract a diverse candidate pool
• Clear, consistent hiring practices, including a diverse interview panel for all hires

<table>
<thead>
<tr>
<th>Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):</th>
</tr>
</thead>
<tbody>
<tr>
<td>Internships</td>
</tr>
<tr>
<td>Mentorship of a new African American Faculty</td>
</tr>
<tr>
<td>Staff Employment Recruitment Plan</td>
</tr>
</tbody>
</table>

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".) |  

• All City Colleges employees are encouraged to apply for positions at any of our colleges, satellite campuses, or the district office that would enhance their career.

<table>
<thead>
<tr>
<th>Self-development training</th>
<th>Yes</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".) |  

• Many departments provide professional development.
• All FT employees are able to take classes offered at any of City College’s locations.
• Tuition reimbursement is available to many FT employees if they wish to further their education.

<table>
<thead>
<tr>
<th>Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td></td>
</tr>
</tbody>
</table>
How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements? |  

• We are an equal opportunity employer and our recruitment efforts are clear and consistent to ensure a diverse candidate pool for each opening. We strictly enforce our EEO policy, prohibiting discrimination of all legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Wright College has a strong presence in the local public school system (Chicago Public Schools) that allows students early access to college level courses and many scholarship opportunities to attend Wright College. The students that we serve through these Early College programs are predominately African American students, and the programs have led to increased awareness of opportunity to these students and their parents. Wright College also maintains a strong community presence through outreach, engagement, and marketing to provide information to both students and the general public. Student services, including academic, career, and financial aid support centers are implemented at each college to address the increasing needs of all our students.

Does your institution currently have an African American Resource Center (AARC)?

Yes

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
College of DuPage

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<th>Total African American faculty that did not receive tenure</th>
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</thead>
<tbody>
<tr>
<td>24</td>
<td>1</td>
<td>1</td>
<td>0</td>
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</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>4</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>3</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

The College of DuPage requires Diversity Training for all search committee members, supervisor and managers. Additionally, the College’s Board of Trustees requires the Human Resources department monitor the diversity of the candidate pool on any external search and at the interview stage. Based on the results of each external search, we do additional advertising specifically focused on the minority communities if necessary.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
The College of DuPage participates in Diversity Job Fairs and targets diversity job seekers through several methods. One method is increasing posting at diversity oriented specialty websites for example, minorityfinancejobs.com, blacknursing.com or JBHE.com (Journal of Blacks in Higher Ed) In addition, we post every position on diversityjobs.com which reaches multiple diversity oriented web sites.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Community Linkages
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- Employee development funds are made available for employee to develop professional skills

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The College of DuPage Affirmative Action Officer receives a detailed monthly report that outlines new hires and promotions at the College. This report indicated the ethnicity of the individuals impacted by these changes.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
A. Awarded 2 Presidential Scholarships to African American Students this year. Overall we have awarded 7 presidential scholarships since 2014.

B. Enhanced relationship with DuPage County (NAACP) increasing partnerships with NAACP’s ACT-SO and Jr. ACT-SO programs. Launched marketing strategies to attract high achieving African American high school student.

C. Continued participation in 3 college and scholarship fairs hosted by African American orgs including the 100 Black Men College Fair which attracts over 5,000 African American high school students annually. D. Organized month-long activities/events in celebration of Black History Month E. Developed recruiting relationship with Quad County Urban League’s Tomorrow’s Scientists, Technicians and Managers - Quad County’s oldest college preparatory and academic achievement program for minority youth. F. Building relationships with local predominantly African American churches. CSDI has established relationships with Peoples Community Church in Glen Ellyn, DuPage AME Church in Lisle and Broadview MB Church in Broadview. COD attended Broadview Church’s College and Career Fair in October of 2015.
G. Ran a webinar series on “How Student & Academic Affairs Can Partner to Retain & Graduate Men of Color.”
H. Reinstated the African American Student Alliance Club. The club currently has 15 active members. I. Instituted a back-to-school endeavor that promotes academic success and culture awareness through the arts to help foster a welcoming and belonging environment for all students.
J. Hosted more than 100 African American Students from 100 Black Men Org at the STEM Conference in 4/2016.
K. CSDI collaborated with the Delta Sigma Theta organization and was guest host for their 4th Annual EMBODI (Empowering Males to Build Opportunities for Developing Independence) conference that targets African American male high school students. 200 students attended.

Does your institution currently have an African American Resource Center (AARC)?

Yes

If the previous response indicated the institution has an African American Resource Center (AARC) does the center have a Director or Coordinator that can help address the needs of African American students? (Note: This item only accepts a response if the previous item was marked “Yes”. If the previous item was marked “No”, response options are visible, but can’t be selected.)

Yes

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (Note: This item only accepts responses if the previous item was marked “Yes”. If the previous item was marked “No”, response options are visible, but can’t be selected.)

Is the center Director/Coordinator African American?

YES

Does the center Director/Coordinator assist in the recruitment of African American students?

YES

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The College of DuPage creates an annual Affirmative Action plan that is used to highlight areas of focus in the recruitment and hiring of minorities in employee groups. 
http://cod.edu/about/humanresources/pdf/affirmative.pdf
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
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</thead>
<tbody>
<tr>
<td>15</td>
<td>0</td>
<td>2</td>
<td>0</td>
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</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tbody>
<tr>
<td>3</td>
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<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>3</td>
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</table>

<table>
<thead>
<tr>
<th>Total African American faculty that experienced separation from the college</th>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

The College of Lake County has a total annual budget for all employees. The College’s Diversity Council budget for FY16 was $40,000. The HR recruitment budget for FY16 was $180,000 and 25-30% of that was spent on diverse hiring initiatives.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The College has policies and procedures to ensure that the institution is an equal opportunity employer. Recruiters in Human Resource to take a more hands on approach with prescreening applications and tracking the applicant pool at each stage of the screening process to ensure that a diverse pool of applicants is considered. This process ensures that the pool is truly diverse and allows an opportunity for all those with required skill sets to have an opportunity for advancement within our staffing system. Use of employment tests are regularly reviewed for validity and reliability.

Recruiting staff attend local and regional conferences, seminars, webinars, etc. to ensure compliance with legislative mandates effecting recruitment, employment, and promotion of highly qualified African Americans.

To ensure that all administrative employees responsible for hiring, interviewing, recruitment, and EEO officially comply with all legislative mandates of the African American Employment Plan, we train several employees throughout the College to serve as EEO representatives on search committees. EEO representatives participate in initial screenings of applicants in accordance with the college diversity statement and provide advice and counsel for the search process. Human Resources also ensure that the applicant pools are diverse for all positions within the College. If the pools are not diverse as defined by the area of the Provost and Human Resources, the search will be reopened.

The College trains hiring managers on uniform guidelines on employee selection, hidden bias and overall legal hiring processes.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

We consistently use publications, job fairs, and job boards that appeal to a diverse audience of candidates. The College also targets diversity websites to post career opportunities. We will continue to look for more diverse sites to advertise our vacant positions; increase usage of African American focus job boards and Affirmative Action /EEO list serves. We will continue our efforts to directly market to the African American population both nationally and locally to help increase our African American employment recruitment efforts. Review and update the College’s applicant tracking website to continue to create a more welcoming environment and to encourage individuals from African American groups to apply. Continued hands on involvement with monitoring for diverse pools, and more hands on involvement with adjunct recruitment.

The Diversity Council at the College of Lake County provides direction to evaluate and promote institutional priorities related to diversity in the college community. Advisory recommendations, of the commission, will support the implementation, achievement, and maintenance of the diversity objectives set forth in the College's Strategic Plan. This commission will work to assure that the CLC community practices institutional integrity in all aspects of diversity in our community, both on campus and off.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  - Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

The College provides opportunities for professional development through our Teaching, Learning, and Educational Training Center, Career Development, Tuition Waiver and the implementation of a Professional/Leadership Immersion Program in FY18.

- Self-development training
  - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").
Staff Development Week Training, online training through Global Compliance Network, Teaching, Learning, and Educational Training Center, career development programs, and reimbursement for professional conferences/seminars and certifications.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Professional Partnership and Employee Advocates Program serves as a resource for employees. The College provides tuition assistance for college coursework, conferences/seminars for employee professional development towards promotional opportunities.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The College’s policies, procedures and required hiring process training program take into consideration an outreach and effort that deliberately focuses on increasing and maintaining the diversity support within the organization.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The College is actively reaching out to all potential students in our county and assisting them with enrolling into the program that best fits their needs. We continue to implement comprehension strategies for increasing and retaining African American Students. We partner with local high schools and community partners. Our new Welcome and One Stop Center consolidates all major student services functions making it easier for students to get registration and financial assistance. The Coaching for Academic Success department, launched in FY15, is part of the organizational structure. This program conducts proactive outreach to ensure students are prepared to progress through their academic coursework. The program assists students in clarifying and achieving realistic goals for success in college. The Coaching for Academic Success department saw growth in the program’s support of students in developmental education math and English courses. The College has a Multicultural Student Center. The mission of the Multicultural Student Center is to provide programs and services to encourage educational, personal, social and cultural growth among the College of Lake County’s diverse student population. The Multicultural Student Center currently supports seven Multicultural Student Clubs (Latino Alliance, African American Heritage, Black Student Union, Asian Student Alliance, International Club, Pride Alliance, Muslim Student Association) and two student organizations (Men of Vision and Sister 2 Sister) The Center provides a variety of activities and services in addition to encouragement to help students from all backgrounds succeed and feel welcome at the College of Lake County. African American students and public have the following organizations and initiatives available to them, such as Men of Vision, Sister 2 Sister, Educational Talent Search, Trio Program, etc.

Does your institution currently have an African American Resource Center (AARC)? Yes
If the previous response indicated the institution has an African American Resource Center (AARC) does the center have a Director or Coordinator that can help address the needs of African American students? (NOTE: THIS ITEM ONLY ACCEPTS A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.) Yes

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (NOTE: THIS ITEM ONLY ACCEPTS RESPONSES IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.)

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is the center Director/Coordinator African American?</td>
<td>✔️ -</td>
</tr>
<tr>
<td>Does the center Director/Coordinator assist in the recruitment of African American students?</td>
<td>✔️ -</td>
</tr>
</tbody>
</table>

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The College started with the Employee Diversity survey in 2013, which lead to the College administering an in-house Employee Climate survey for the first time in 2016 as part of its efforts toward continuous quality improvement.
Danville Area Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tr>
<td>7</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</table>

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What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

All open positions are advertised publicly. We advertise with diversity venues such as diversityjobs.com and Progressive Black News. Search committees are comprised of a diverse group of employees. The Director of Human Resources oversees all actions of the Search Committees to maintain equitable and inclusive practices.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Continue to recruit publicly and provide additional advertising with diverse venues. Continue working with diversity teams on campus and in the community.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages
Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement
No

Self-development training
Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

All employees are encouraged to continue their higher education and participate in employee development trainings.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

All positions are advertised publicly. The Search Committees consist of a diverse group of employees.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All positions are advertised publicly. The Search Committees consist of a diverse group of employees.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

All positions are advertised publicly. The Search Committees consist of a diverse group of employees.

| Does your institution currently have an African American Resource Center (AARC)? | No |
| Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? | Yes |

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The success of all students is reviewed through our Achieving the Dream program and data driven reporting to measure the success of all groups of students, specifically when student demographics are measured.
Elgin Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
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</thead>
<tbody>
<tr>
<td>237</td>
<td>444</td>
<td>19</td>
<td>19</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
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<tbody>
<tr>
<td>3</td>
<td>0</td>
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</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

A significant portion of the college’s advertising budget is used to advertise with mediums that reach diverse populations

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
ECC’s commitment to diversity, equity, and inclusion is ingrained in the college’s strategic plan as well as the college’s EEO/AA policies and procedures. ECC is also one of a few Illinois community colleges that participate in the national Achieving the Dream initiative. ECC has developed a college wide Student Success Infrastructure model that connects all aspects of the college to student success. The committee/task force members assist the president in defining, planning for, and implementing infrastructures to build and sustain cultural competence in the areas of diversity, equity, and inclusion. The CMCO is responsible for developing and executing community relations strategies that effectively support and achieve the vision, mission, goals and objectives of the college. Members of the Alliance for College Readiness work in faculty and staff teams to establish a common understanding of college and career readiness, to better align curriculum and instruction and to foster effective communication systems between students, educators, and parents. ECC employees maintain memberships to minority processional associations and societies. The ECC Human Resources Department tracks demographic information of applicants who submit an ECC application for employment. Applicants respond to questions related to multiculturalism during the application and interview process. Anyone participating in the hiring process is required to complete cultural competency training. The college also offers a series of in-service professional development opportunities related to diversity, inclusion, and equity.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Enhance recruitment activities utilized to refer candidates to open vacancies. Increase ECC participation in employment/career fairs and networking events. Continue to maintain and develop external relationships with the community in an effort to foster our community outreach efforts. Begin to track applicants that indicate non-English speaking skills when applying for employment opportunities. Continue to provide assistance and support to candidates in more than one language. Provide hard copy and electronic documents related to the hiring process in multiple languages.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  - No

- Self-development training
  - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- Continuous professional development classes offered to employees
- Professional Development funds offered to employees to use towards any forms of professional development such as classes, training, conferences and more
- Tuition Reimbursement

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").
ECC is currently developing strategies to create a Multi-Cultural Center. Through the success of this effort, ECC will continue to employ the strategies for diversifying the staff to reflect the population it serves.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

We are able to ensure compliance through HR and leadership oversight, training and awareness, various administrative procedures, practices, and policies as well as governing documents.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

ECC is currently developing strategies to create a Multi-Cultural Center. Through the success of this effort, ECC will continue to employ the strategies for diversifying the staff to reflect the population it serves.

Does your institution currently have an African American Resource Center (AARC)?

No

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (NOTE: THIS ITEM ONLY ACCEPTS RESPONSES IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.)

Is the center Director/Coordinator African American?

- ✔

Does the center Director/Coordinator assist in the recruitment of African American students?

- ✔

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

ECC Strategic Plan, ICCB Reports Overview, Performance Report, Underrepresented Report, Data and Characteristics Reports, Program Review & Accountability Reports
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tr>
<td>Total #</td>
<td>8</td>
<td>0</td>
<td>0</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<td>14</td>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
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</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

$5,221 for recruiting African American faculty and administrators. Targeting publications, associations and advertising venues such as Journal of Blacks in Higher Education. $6,848 for recruiting diverse populations, including African-Americans.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
Harper College has long established policies and procedures for ensuring that the institution is an equal opportunity employer. These include but are not limited to: institutional wide-strategic goal in place to attract and retain underrepresented employees in higher level faculty and administrator roles; regular reviews of all recruiting practices to ensure that there are adequate pipelines for attracting well-qualified African-American candidates; collection and analysis of candidate diversity statistics for each search; regular reviews of all hiring practices to ensure compliance with Federal and State laws; required training for all faculty search committees to educate interviewers on diversity issues and legal compliance in the hiring process; and annual completion and analysis of workforce and utilization data by EEOC category. Collection and analysis of candidate diversity statistics for each search. These statistics are reviewed by the Search Chair, Dean, Provost or VP, Special Assistant to the President for Diversity and Inclusion and Chief Human Resources Officer. Regular reviews of all hiring practices to ensure compliance with Federal and State laws.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Monitor the College’s multi-year plan targeting the recruitment and hiring of African-American Faculty and Staff. Continue to identify African-American specific advertising venues such as Journal of Blacks in Higher Education as well as networking with Historic Black Colleges. Participate in diversity specific conferences such as NCORE (National Conference on Race and Ethnicity), SHRM Diversity and Inclusion Conference, and the IMDiversity.com conference. Coordinate recruiting activities and meetings at traditionally African-American serving institutions. Continue to develop and mandate training classes for all faculty search committee members to educate interviewers on diversity issues, legal compliance and cultural competency in the hiring process. Continually review and update the College Web-site to continue to create a more welcoming environment and to encourage individuals from under-represented groups to apply. Expand the current “Diversity Faculty Fellowship” to include nationwide recruitment and multiple disciplines for potential succession planning.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Internships
Community Linkages
Mentorship of a new African American Faculty
Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement
Self-development training

Yes

No

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

African-American faculty and staff employees are provided with professional development dollars of up to $1,150 to enhance their skill sets and eligibility for promotion. On-line courses and workshops are available for faculty to develop skills.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?
Policies and procedures to ensure College is an equal opportunity employer; review of recruiting practices to ensure adequate pipelines for attracting well-qualified African-American candidates and to ensure compliance with Federal and State laws.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

College has identified "Inclusion" as one of three strategic directions for the College.

Diversity Committee part of the College’s Corporate Governance structure.

College employs Special Assistant to the President for Diversity and Inclusion who is responsible for analyzing, recommending and collaborating with other College constituencies to expand and improve diversity and inclusion initiatives.

Encouraging development and organization of on-campus Employee Resource Groups (ERG) to assist the college in creating an environment and culture that is welcoming and supportive of all employees but particularly those individuals who are members of historically underrepresented populations.

Mentoring program called the Diverse Relationships Engaged in Affirming Multiculturalism: (DREAM) Affinity Group has been established to mentor diverse second year faculty.

Multicultural Faculty Fellows Program which provides Faculty training incorporating diversity modules and approaches into their curricula.

Institutional Effectiveness Measures (IEM) for Diversity “benchmarked against the year-over-year progress in diversification at Harper College.” Diversity IEM measures are as follows:

1. Measure: Percentage of diverse new hires each year by employee group, with particular focus on full-time administrators and faculty
   Target: Percentage equivalent to, or exceeding, the percentage of ethnically and racially diverse district residents.

2. Measure: Percentage of underrepresented employees who separate from the college through voluntary resignations.
   Target: Percentage of underrepresented employees who separate from the college should be consistent with, or less than, each year’s overall employee separation rate.

Does your institution currently have an African American Resource Center (AARC)? **No**

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? **Yes**

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Cultural Values Assessment 2013 and 2016
Heartland Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<td>2</td>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<td>5</td>
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What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A “YES” RESPONSE.)

The College provides a budget allocation for recruitment advertising. Due to the relatively minimal number of full-time positions for which the College recruited, $500 was spent on social media advertising that included diversity-focused outlets.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The College has always had comprehensive hiring guidelines that inform processes related to hiring, interviewing, recruitment, and EEO. Employees involved in these processes are required to complete an online training.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

The College will strive to ensure that information about employment opportunities is reaching African American populations and those with connections to these populations. As appropriate, this may include sending job announcements to representatives of local diversity organizations and networks, such as alumni chapters of historically black fraternities/sororities; advertising on diversity-oriented online job boards, such as the Journal of Blacks in Higher Ed site; and utilizing diversity/inclusion email distribution lists.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement  No

Self-development training  Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Professional development offerings and opportunities include seminars, workshops, trainings, webinars/conferences; professional publications professional association memberships; sabbaticals; tuition support; etc.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?  N/A

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The College conducts research on retention strategies for minority students, including African American students. The Black Student Union aims to promote educational success and prosperity among its members. Additionally, the Male Empowerment Network (MEN) functions to address topics of specific interest to African American male students; form community alliances and collaborations with African American community leaders; and provide avenues for increased success of members in accomplishing goals.

Does your institution currently have an African American Resource Center (AARC)?  
No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?  
No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Highland Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<th>Total African American faculty that received tenure</th>
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<tbody>
<tr>
<td>0</td>
<td>0</td>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tbody>
<tr>
<td></td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

HR staff is trained on comprehensive search and hiring guidelines within state and federal mandates and Highland’s Affirmative Action Plan.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Our advertising budget was cut by 25% for FY16, and as a result we have had to significantly reduce the areas where we post our vacant positions, including minority publications. However, we recently received some recommendations for websites and publications targeted toward minority populations that we haven’t used previously and have found to be reasonably priced. We will be utilizing these venues in the future in hopes of garnering increased minority applicants.

<table>
<thead>
<tr>
<th>Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):</th>
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</thead>
<tbody>
<tr>
<td>None / Not applicable</td>
</tr>
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</table>

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Self-development training</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLYQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Workshops, online training, and one-on-one coaching.

Tuition waivers for Highland classes are provided to part-time and full-time employees.

Education assistance is provided for our full-time employees to pursue advanced classes/degrees.

| Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? | No |

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

A representative of the EE/AA Committee is assigned to each search committee to participate in the review, interview and selection of position candidates. HR provides training to each search committee prior to the commencement of a search.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
A special topics course was developed in 2012, and continues to be offered, which focuses on the development of critical thinking and self-management skills while also addressing academic challenges and the adjustment to college life. The course is targeted to new, first-year, male students, primarily minorities, as a substitution for FYES. After tracking the results for several years, the initiative has been found to be effective in increasing African American male student retention and graduation rates by 30%, as well as raising cumulative GPAs from 2.92 to 3.23. In addition, male students of color who took part in the course were more likely to seek assistance of student academic services at the College within a four semester period. Furthermore, this initiative encouraged students to participate to a greater extent in extracurricular activities.

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
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<tbody>
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<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
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</tr>
</tbody>
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Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
African American Employment Plan Survey (SB 3531/P.A. 96-1341)  
Fiscal Year 2016

Illinois Central College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<tbody>
<tr>
<td>Total #</td>
<td>14</td>
<td>1</td>
<td>0</td>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<td>Total #</td>
<td>11</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>1</td>
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</tbody>
</table>

What percentage of your community college employees are union?  Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

We allocate a total of $47,181.76 for recruitment activities including staff.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
We have a strong Affirmative Action Plan giving the institution guidance on employment and retention goals. Both offices work together to ensure the institutions sourcing, interviewing, and selection is based on non-bias factors. Meetings are held frequently and the departments have a shared goal.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

(A) Introducing Faculty Fellows program
(B) Diversification of HLC qualified minority candidates in recruitment pools
(C) Providing training of hiring committees to ensure non-bias selection

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Internships
Community Linkages
Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement

Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

All employees are eligible for promotion through our open job posting system. Employees have annual career discussions with supervisors.

Self-development training

Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

ICC offers various online and classroom development opportunities that would prepare staff for promotion.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

Our in-house job posting process allows for internal candidates to view and bid on positions prior to external candidate selection.
How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Through the quality review and monitoring practices within Human Resources.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The following goals are part of the College’s FY’17 strategic initiatives:
(A) Early College in both CTE and General Education Programming
(B) Increase the number of Early College opportunities for students in under served dual credit schools
(C) Increase the number of strong start agreements across the school districts served by ICC
In addition, we continue to implement comprehension strategies for increasing and retaining African American students. We partner with local public school districts and community partners.

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The College’s Diversity Inclusion Committee monitors and maintains survey results in conjunction with our Vice President of Diversity. 2015-2016 survey results will be ready after the survey submission.
Illinois Eastern Community Colleges – District Office

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<th>Total #</th>
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What percentage of your community college employees are union?  Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Guidance and review with our legal counsel

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Training with the HR department

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

na

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? N/A
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

na
Illinois Eastern Community Colleges – Frontier Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<th>Total #</th>
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What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Guidance and review with our legal counsel.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Training with the HR department

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

na

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? N/A
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

na
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Guidance and review with our legal counsel

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Training with HR department

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

na

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? N/A
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

na
Illinois Eastern Community Colleges – Olney Central College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Guidance and review with our legal counsel.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

| None / Not applicable |

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

| Employees with career ladder enhancement | No |
| Self-development training | No |

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

| No |

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

| Training with HR department |

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

| na |

Does your institution currently have an African American Resource Center (AARC)?

| No |

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

| N/A |
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

na
Illinois Eastern Community Colleges – Wabash Valley College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>0</td>
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</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Guidance and review with our legal counsel

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Training with HR department

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

na

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? N/A
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

na
Illinois Valley Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<tr>
<td>Total #</td>
<td>2</td>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<th>Total #</th>
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<td>Total faculty that experienced separation from the college</td>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
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</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

IVCC has an established Affirmative Action Policy and procedures for the hiring process. All selection committee members are trained on the policy and procedures prior to serving on the committee. Key characteristics are required for each open position based on the job description and all applications are scored using these key characteristics. Application materials include a cover letter, resume, and application form. Using the key characteristics ensures the selection committee is evaluating candidates on job-related criteria. We also "reach" further down the scoring sheet, when possible, to include minorities in our interview pool.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

IVCC’s Board of Trustees has adopted an Affirmative Action Policy. The Equal Employment Opportunity statement is incorporated in the following publications and forms: purchase orders, leases, construction contracts, purchasing guidelines, college catalog, faculty handbook, employee guidebook, and other publications where necessary. All job vacancies include the equal opportunity statement. In addition, IVCC participates in many local and regional recruitment events. We advertise all open positions on our Career Services site and through the local unemployment office. The College advertises in many publications and on many websites geared toward diverse applicants including Diverse Issues in Higher Education, Diversifying Faculty in Illinois, and diversejobs.com. The College reaches out across the nation for Asian teaching/administrative staff by conducting a nationwide search utilizing the Chronicle of Higher Education and higheredjobs.com.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Mentorship of a new African American Faculty
- For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).
  - Employees with career ladder enhancement
    - No
  - Self-development training
    - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- tuition waivers
- continuing education classes
- job shadow program
- e-Learning
- faculty development days
- CETLA workshops

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  
- No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All selection committee members are trained on the policy and procedures prior to serving on the committee. Key characteristics are required for each open position based on the job description. This ensures the review is for job related skills.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

IVCC has not developed any strategies to meet this need as our African student population and area workforce population are very low percentages. The Black Student Association has become re-energized this year. The Diversity team sponsors activities each year during Black History month to bring attention to IVCC and promote its diversity. Access to public transportation through NCAT/BPART had been available to assist the African student population to get to our rural campus; but, funding has restricted the routes and made it more difficult for our students and the public to reach IVCC.

Does your institution currently have an African American Resource Center (AARC)?

No

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (NOTE: THIS ITEM ONLY ACCEPTS RESPONSES IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.)

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
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<tbody>
<tr>
<td>Is the center Director/Coordinator African American?</td>
<td>-</td>
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<tr>
<td>Does the center Director/Coordinator assist in the recruitment of African American students?</td>
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</table>

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Use voluntary EEO applicant information to ensure we are receiving applications from African Americans.
John A. Logan College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Frequent Hiring Com Meetings/Diversity Com Meetings/Stand Alone EEOC meetings with College Legal Council and mandatory Orientation prior to each hire. Nationally recognized Affirmative Action Plan by the EEOC.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Continue to review and update district workforce utilization analysis and target recruitment to satisfy identified underutilized job categories.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement

- No

Self-development training

- Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY Requires a response if the previous item was marked "YES").

- Release Time
- Wellness Program
- Tuition Waivers
- Financial Incentives for Educational Growth

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

- No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

HR delivers orientation to committee members prior to serving, for every full time hire on campus. Employment services committee monitored by college legal counsel ensuring hiring procedures are in alignment with state and federal employment laws.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Continue to review and update district workforce utilization analysis and target recruitment to satisfy identified underutilized job categories.
Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

N/A

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories:
Include a link to any longer documents.

Affirmative Action Plan is located on-line via JALC.EDU
John Wood Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

- A voluntary EEO form is mailed to each applicant. For those who return the form and indicate that he or she is in a protected class, and if not selected for interview or hire by the interview committee, the HR representatives require specific reasons as to what the reasons were to ensure all reasons are qualifications-related.
- An HR representative is present during the selection process to ensure compliance with EEO standards.
- Additionally, all employees who are part of the interview committee or selection process are provided with information and training regarding a selection based on qualifications and not personal appearance, beliefs, race or ethnicity.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Discussion is ongoing to develop recommendations as part of the college’s strategic plan to hire and maintain quality faculty and staff.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

* All regular employees are eligible to participate in any inservices, workshops and training held for employees, and are eligible to participate in tuition waivers for JWCC classes.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

* All employees are encouraged to apply for any open positions, although some positions may be unlikely due to qualifications of education and experience.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

* HR oversees all hiring and promotion interview and selection processes.
* HR ensures EEO standards are followed.
This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

* JWCC does not currently have increasing numbers or need of African American students and public accessing the institution.
* A plan will be developed when there is an increase.
* All services and activities are available to all students and public regardless of their race or ethnicity.

**Does your institution currently have an African American Resource Center (AARC)?**

No

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (NOTE: THIS ITEM ONLY ACCEPTS RESPONSES IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.)

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>

Is the center Director/Coordinator African American?

Does the center Director/Coordinator assist in the recruitment of African American students?

<table>
<thead>
<tr>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tr>
</tbody>
</table>

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

There has been no studies or surveys specific to African American staff. There have been general surveys of all staff, but none that were African American specific.
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

**African American Employment Plan Survey (SB 3531/P.A. 96-1341)**

**Fiscal Year 2016**

**Joliet Junior College**

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>195</td>
<td>0</td>
<td>8</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

the college has prepared a written inclusion/diversity plan which is available and shared with hiring managers and HR personnel.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
HR staff, as well as administrators and other hiring personnel receive “search committee” training prior to serving in a hiring (or recommendation) capacity. In this training, the college’s commitment statements towards affirmative action, EEO, diversity and inclusion are discussed. As a hiring manager is preparing for a search, they consult with the HR departments Recruitment, EEO & Diversity Manager who will assist in establishing the recruitment and/or advertising plan. The college has implemented very consistent evaluation tools such as a screening matrix and train the hiring personnel how to appropriately use the tools. If there are instances where the integrity of the search is compromised in any manner the search may be extended, candidate may be re-examined or the search may be canceled.

**Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):**

- Internships
- Community Linkages
- Mentorship of a new African American Faculty

**For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).**

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Self-development training</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)

- Academic guidance & referral services
- Advocacy & personal support for multicultural & underrepresented students
- Transfer related services
- Mentoring programs
- Cultural programming
- Multicultural resources
- Leadership development programs & conferences

**Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?**

- No

**How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?**

The college has prepared a written inclusion/diversity plan which is available and shared with hiring managers and HR personnel.

**This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.**

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
Project Success is geared for first-generation minority college students who are unfamiliar with the overall college process, but who have the desire and motivation to continue with a college education. Students must agree to be active participants in this project by following through with scheduled supportive activities. These activities are designed to help students achieve college success and to avoid being included in the high number of minority students that experience academic failure during their first year of college.

- Tuition and book for an early start GSD 100 course (College Success).
- Early entry to JJC and help with completing the Free Application for Federal Student Aid (FAFSA) and scholarships applications.
- A faculty/staff or peer member who guides student and follows their academic progress while attending the college.
- Academic monitoring and referral to tutoring and other college support services (Financial aid, etc.).

Does your institution currently have an African American Resource Center (AARC)?
- No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?
- Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Additional information regarding African American Center: JJC has the Office of Multicultural Student Affairs Office that provides support for all students of color.
As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
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<th>Total African American faculty that received tenure</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>3</td>
<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tbody>
<tr>
<td>Total faculty that experienced separation from the college</td>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
</tr>
<tr>
<td>5</td>
</tr>
<tr>
<td>0</td>
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</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Human Resources oversee the screening and hiring process for every staff and faculty position to maintain consistency in the process. Each screening committee is trained in the process and required to submit a confidentiality agreement. Human Resources track the applicant pool using Neo.gov at each stage of the screening process to ensure that a diverse pool of applicants is considered.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
KCC faculty, staff and administration will maintain strong community ties to recruit African American employees through: outreach from the KCC Cultural Diversity Committee, open communication with city and county leaders, Brother2Brother and Sister Circle collaborations, participation in community-wide Black History Planning committee, partnerships with Kankakee Library, and mentoring programs in local schools.

**Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):**

- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

A structured hiring and promotion process overseen by KCC’s Department of Human Resources.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

KCC faculty, staff and administration will maintain strong community ties to recruit African American employees through: outreach from the KCC Cultural Diversity Committee, open communication with city and county leaders, Brother2Brother and Sister Circle collaborations, participation in community-wide Black History Planning committee, partnerships with Kankakee Library, and mentoring programs in local schools.

**Does your institution currently have an African American Resource Center (AARC)?** No

**Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?** No
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

n/a
Kaskaskia College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</thead>
<tbody>
<tr>
<td>3</td>
<td>1</td>
<td>0</td>
<td>0</td>
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</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tbody>
<tr>
<td>19</td>
</tr>
<tr>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Hiring for regular full-time and part-time positions is done by diverse search committees with training by the HR office. Professional growth and development training covers diversity issues.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Research advertising sources that will target African American professionals interested in higher education careers. Also the College could create an African American Resource Group.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Professional development opportunities are provided for all employees.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Hiring is done through HR department with the use of diverse search committees.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Increasing access for all students and members of the public is an ongoing initiative.
Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

N/A

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

None.
Kishwaukee College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tbody>
<tr>
<td>Total #</td>
<td>2</td>
<td>0</td>
<td>0</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
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<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>1</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

The College encourages minority representation on search committees and uses enhanced mediums to attract more applicants of minority representation. The College is committed to diversity, equity and inclusion.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
We consistently use publications, job fairs, and job boards that appeal to diverse audience of candidates.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Community Linkages
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

The College provides employees with training to enhance their skill set in an effort to prepare them to take on a larger role within their department and the organization.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The College is developing a Leadership Development Program and Supervisor Training sessions.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The College has a strong focus on diversity and inclusion. Below are some of the programs currently in place.
* Black Student Union on campus - group that develops programs targeted for African American students.
* Provide developmental math classes at the local university to serve the Chance program. This program is specifically focused on serving low income African American and Hispanic students from the Chicago area.
<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
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</thead>
<tbody>
<tr>
<td>Does your institution currently have an African American Resource Center (AARC)?</td>
<td>No</td>
</tr>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>No</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories:

Include a link to any longer documents.

N/A
Lake Land College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tr>
<th>Total that received tenure</th>
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<tbody>
<tr>
<td>Total #</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>4</td>
</tr>
<tr>
<td></td>
<td>0</td>
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</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY Requires A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

Included in the overall recruitment budget

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
### Required hiring committee/EEO Training

#### Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Included in the overall recruitment budget

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

<table>
<thead>
<tr>
<th>None / Not applicable</th>
</tr>
</thead>
<tbody>
<tr>
<td>None / Not applicable</td>
</tr>
</tbody>
</table>

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
</tr>
</thead>
<tbody>
<tr>
<td>No</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Self-development training</th>
</tr>
</thead>
<tbody>
<tr>
<td>Yes</td>
</tr>
</tbody>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY Requires A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

Opportunities made available to all staff for self development either in-house or utilizing outside sources

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  

<table>
<thead>
<tr>
<th>Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?</th>
</tr>
</thead>
<tbody>
<tr>
<td>No</td>
</tr>
</tbody>
</table>

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All hiring committee members are required to be trained prior to serving on the committee. Human Resources EEO officers are required member of each committee.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

College wide diversity awareness and celebrations are provided to all staff and students. Diversity awareness training is provided to staff.

Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Utilizing EEO/Recruitment form, analyzing data annually.
Lewis and Clark Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tr>
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<th>Total African American faculty that received tenure</th>
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</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>10</td>
<td>0</td>
<td>1</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>3</td>
</tr>
<tr>
<td>Total #</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

The College has employed the services of PeopleAdmin, a computer generated software program designed for Higher Education that encourages self-identification of all applicants regarding their race. Additionally, the College has an HR Recruitment Specialist whose primary focus is to seek efficiencies in the employment process, including but not limited to seeking to enhance diversity. The Specialist reviews the minority representation of applicant pools and carefully reviews the credentials of all the African American applicants who meet the minimum requirements of the position for which they applied. All such applicants are specifically defined and set apart as minority applicants for the viewing all hiring committee members prior to the interview process. Qualified and reviewed minority applicants are all referred to hiring committee members by the Recruitment Specialist.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

The College continues to focus on increasing representation of African Americans. All of the College’s job openings are posted via PeopleAdmin. Our Human Resource Recruitment Specialist notifies the hiring committee chairperson of all qualified applicants and further details any applicants who self-identify as African American. These applicants resumes are carefully considered in each case by the Specialist. Scheduling interviews with these applicants is highly encouraged and welcome by the search committee.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

The College continues to focus on elevating the African American representation in these employment categories. Employees are requested to refer African American applicants to our online employment website. Additionally, they are directed to notify us of these referral applicants. Our HR department then ensures that these applicants credentials are given careful consideration.

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Self-development training</td>
<td>No</td>
</tr>
</tbody>
</table>

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The HR Recruitment Specialist is responsible for publishing all open positions to the College website. She then partners with the hiring committee and the hiring chairperson to ensure all applicants are given fair and equal consideration.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
• New Minority Family Orientation – January 21, 2017, Lewis and Clark held the first Minority Family Orientation over 60 students and their families attended the event. Five African-American staff and faculty talked about support services for minority students, academic programs and the impact on earning power, financial aid and scholarships, what high school students can do to get ready for college.
• Office of Diversity and Inclusion – the director provides counseling support, referral to community services and on campus services, and recruits and assists in the enrollment of minority students.
• Black Student Association, co-coordinated by two African American staff.
• Counseling Services in Adult Education – services provided by an African American counselor
• Annual Minority Affairs Dinner – community leaders learn about the College’s programs and services for minority students and engage with campus service providers.
• Annual Urban League Dinner – supported by the College
• Annual 100 Black Men Dinner – supported by the College

Does your institution currently have an African American Resource Center (AARC)?

| Yes | No |

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories:

Include a link to any longer documents.

• Annual HR report on employees by race & ethnicity as compared to Dist demographics.
• Diversity Plan–In 2005 the College conducted an extensive diversity survey of all faculty, staff, and students. Repeated 10 years later with noted improvements
Lincoln Land Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>4</td>
<td>0</td>
<td>1</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Human Resources staff do not participate in a training program regarding the legislative mandates for the State of Illinois African American Employment Plan for Higher Education; however, all staff are expected to comply with all college policies, procedures and guidelines in addition to local, state and federal mandates. LLCC does have comprehensive Faculty & Staff Vacancy Processes & Guidelines and all employees involved in screening, interviewing and hiring are required to undergo training periodically.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Every year, LLCC seeks recruitment opportunities that will allow the college to reach potential African American candidates. These opportunities may be face-to-face, in print or online. LLCC continues to post open positions on websites specifically targeted to minorities.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Tuition and fees for LLCC credit courses waived upon successful completion of the course. Up to $1,500 annually to attend another college/university, workshop, conference or seminar. Two days a year the college holds a Professional Development Day.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

LLCC does not conduct specific training for staff regarding the requirements. However, employees are expected to comply with all college policies, procedures and guidelines in addition to local, state and federal mandates.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
LLCC in partnership with the Greater Springfield Chamber of Commerce has begun an Open Door Mentorship Program. The intent of the program is to invest in the education of African-American males. Participants are presented with opportunities to become academically successful at LLCC while on and off campus. The Open Door Mentorship program provides targeted academic, career and cultural support to men of color enrolled at LLCC. That support includes the development of an individualized Academic Success Plan, Academic check-ins, Academic support (advising, tutoring and study skills workshops), Assistance applying for financial aid & scholarships, Leadership Development Seminars, and Career Exploration.

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>No</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

HR has not previously and currently has no plans to track/monitor this data.
McHenry County College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>4</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>3</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?  
More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  
No

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

Part of Unit Budget

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
All communication and information regarding the African American Employment Plan (AAEP) directed to the Institution is forwarded to Human Resource staff responsible for compliance.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Continue community outreach to connect with the African American population in order to attract and increase related applicant pools. 2) Utilize recruitment resources (e.g. websites, publications, etc.) with a targeted African American audience. 3) Continue regular analysis of data collected on efforts reported and furnished by the Director of Recruitment and Staffing. 4) Research and implement industry best practices/methods to increase staffing needs. 5) Encourage faculty, administrators and/or employees to promote position vacancies. Build partnerships and collaborate with organizations with linkages to the African American community.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Employee Benefit/Incentive - Tuition Fee Waivers for MCC credit courses and Tuition Reimbursement. A wide variety of Professional Development Workshops on campus are offered. Pay incentive/Bonus offered for completion of coursework/training.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Office of Human Resource administration responsible for compliance communicates Hiring and Promotion Monitor requirements to Senior Leadership and other staff involved in the hiring process.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Ongoing strategies to assist in access: 1) The institution is developing a more robust Diversity Plan which includes strategies to help meet the need of African Amer. students, employees, and the public. 2) Increased outreach efforts to new African American students during student orientation occurring. 3) Involvement of students in planning and programming of Black History Month and related activities has resulted. 4) Increased communication to African American internal and external populations regarding campus programs and opportunities for engagement has occurred.

Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Human Resources Program Review FY2016: Student/Faculty Ratios Students 1.93%, Faculty 1.85 %, Adjunct 1.38% - https://mymcc.mchenry.edu/organizations/org-pgrvw/Shared Documents/Human Resources PR FY 2016.docx

Applicant Pools FY2016

African American Employment Plan Report Fiscal Year 2016
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

The college does allocate a specific budget for the recruitment of African American employees at all job categories. These activities include attendance at career fairs, advertisement, and others. Budget allocated for FY16 was $6,000.00

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The College conducts annual faculty search committee training prior to the start of the recruitment process. Search committees are composed of diverse members. There is continuous human resources involvement during the recruitment and hiring process to ensure compliance.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Increase recruiting efforts within specific African American communities and educational institutions, including HBCU’s. Also more activity around supplier diversity.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan
- Black Minds Empowered Dinner & Dialogue

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  - No

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

N/A

- Self-development training
  - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Training & development courses offered through the Center for Teaching & Learning where faculty and staff may self-enroll to enhance personal and professional development. College held first Black Minds Empowered Dinner & dialogue April, 2016

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  

- No

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

N/A
How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

HR reviews all hires and re-classifications. College conducts annual faculty search committee training at start of the process. Search committees are composed of diverse members. There is continuous HR involvement during the process.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Recruitment participation in diversity career fairs, African American Outreach Committee which is comprised of faculty and staff members, Diversity & Inclusion Community Dialogue with representatives from the 26 communities we serve, Celebration of Black History month with students, faculty, staff and the community, Mentors provided for new faculty and staff, Training and development courses are offered through the Center for Teaching and Learning where faculty and staff may self-enroll to learn specific retention strategies for students. Required diversity training session for all new hires. Many of these outreach activates are a collaboration of student development, academic services, and human resources to address the diverse needs of our students attending the college and to strengthen retention of the students.

Does your institution currently have an African American Resource Center (AARC)?

No

For institutions with an AARC and a Director or Coordinator for that AARC please provide a YES/NO response to the following questions regarding the AARC Director/Coordinator. (NOTE: THIS ITEM ONLY ACCEPTS RESPONSES IF THE PREVIOUS ITEM WAS MARKED "YES". IF THE PREVIOUS ITEM WAS MARKED "NO", RESPONSE OPTIONS ARE VISIBLE, BUT CAN'T BE SELECTED.)

<table>
<thead>
<tr>
<th>Question</th>
<th>YES</th>
<th>NO</th>
</tr>
</thead>
<tbody>
<tr>
<td>Is the center Director/Coordinator African American?</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Does the center Director/Coordinator assist in the recruitment of African American students?</td>
<td></td>
<td>✓</td>
</tr>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>N/A</td>
<td></td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The College has a Multicultural Student Affairs center. African American students are serviced through the center. Center employees various employees of varying backgrounds including African Americans to assist the diversity of our population.
Morton College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total #</td>
<td>0</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tbody>
<tr>
<td>Total faculty that experienced separation from the college</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

We use diversityjobs.com to recruit. Director of HR is a member of NAAAHR

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
We have a hiring plan that we follow

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

We plan to focus on Diversity and Inclusion initiatives for FY18

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  - No
- Self-development training
  - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Employees have dollars earmarked in their CBA

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

- No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

We have a hiring plan that is disseminated to all employees

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

We have hired a Director of PR and Community Outreach to help with this

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>No</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

NA
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
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<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>7</td>
<td>14</td>
<td>1</td>
<td>1</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

- Total faculty that experienced separation from the college: 8
- Total African American faculty that experienced separation from the college: 0

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

- $10,625 in FY16 on advertisement in National Black Nurses Association, Chicago Diversity, and Diverse Media; and $45,091 on ESROCK Partners Advertising, including, but not limited to, Diverse Issues in Higher Education and Insight Into Diversity.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The College is not subject to the legislative mandate of the Plan. However, the College’s Affirmative Action Plan sets goals and activities for employment of underrepresented groups including African Americans.

Steps undertaken, as described in Oakton’s current Affirmative Action Plan, would entail:

- Maintain a deliberate and continuous effort in complying with the College’s Equal Opportunity/Affirmative Action Program.
- Provide training and professional development activities to encourage the review/establishment of policies and processes to support the creation of a positive culture for recruiting and retaining African American administrators, faculty and staff.
- The College will continue to conduct national and regional searches as a means to fill all administrative and full-time faculty openings.
- The College will advertise in media targeted to African Americans.
- All positions will be listed with the Illinois Job Service.
- Continue receiving the Directory of Graduates from the Illinois Board of Higher Education as part of the Diversifying Higher Education Faculty in Illinois initiative. Continue sending notice of openings to qualified applicants for openings that we have at that time.
- Human Resources professionals will attend affirmative action related seminars and workshops on a regular basis.
- Human Resources has developed and presented a workshop for search committee members on diversity sensitivity and effective interviewing issues. Attendees are certified as able to serve on search committees.
- Designated HR staff will continue to meet with all search committees prior to applicant review to ensure compliance with all Equal Employment Opportunity laws and address Affirmative Action issues.
- Applicant flow and selection data will continue to be reviewed and areas of concern will be discussed with the appropriate Vice President.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Conduct broad, wide, and deep searches for African American applicants.
- Clearly explain the intent of the Affirmative Action Plan and reiterate the commitment to equal employment opportunity and affirmative action with all college administrators.
- Clearly communicate commitments to affirmative action and employment goals to each search committee.
- Monitor the activities and progress of search committees and supervising administrators.
- Maintain a welcoming environment so that individuals from demographic groups other than Caucasian desire employment with the College.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement: No

Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Nominal Funds are available to employees, by request, for professional development, training, conferences, etc. In addition, we provide internal training/development opportunities, from Excel workshops to Cultural competency training and beyond.
Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? 

No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The College’s commitment to affirmative action and equal employment opportunity is stressed to each search committee. The supervising administrator’s charges and directions to each search committee reinforce the College’s commitment.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

A recruitment specialist that works with prospective students in the part of our district that has a large populations of students of color.

- We have an Assistant VP for Access, Equity & Diversity and a coordinator who will work to make sure that students of color receive access and support to be successful at the College.
- The College’s Student Success Plan is written to provide access and support to all of our students, which includes students of color.

Does your institution currently have an African American Resource Center (AARC)? 

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? 

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

The College’s Affirmative Action Program provides:

- Reaffirmation of policy and commitment
- Analysis of present Workforce
- Setting specific, measurable and reasonable hiring goals
- Implementing a plan and monitor progress

Link unavailable currently
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
</thead>
<tbody>
<tr>
<td>8</td>
<td>8</td>
<td>0</td>
<td>2</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
</tr>
</thead>
<tbody>
<tr>
<td>6</td>
<td>0</td>
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</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Human Resources conducts an annual group training and testing with all EEOs as well as quarterly follow-ups to answer any questions that they may have. Search Committee training sessions are conducted at the start of the search process, so that the individuals on the search committee are aware of their roles within the search process and that they comply with Parkland College policies and procedures, and all local, state, and federal laws with respect to employment practices. HR utilizes applicant demographic information to determine proper advertising avenues to assist with diversifying the applicant pools.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Utilizing advertising outlets that specifically cater to the African American community. Partner with our current African American employees and utilize their professional networks to advertise. Use social media such as LinkedIn and Facebook.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

- Computer Skills training
- Language and Writing
- Career Planning
- Continued Professional Education
- Ergonomics
- Employee Wellness

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Training of EEOs, HR staff, and Hiring Managers. Creation of the Job Search and Hiring Manual which includes the hiring process for all employees.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
Utilizing advertising outlets that cater to that demographic and re-branding that is more appealing to a wider/diverse audience.

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>Yes</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

We have not conducted any studies or surveys.
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<tbody>
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<td>8</td>
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<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>4</td>
<td>2</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?  More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?  No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Open positions are listed on job boards specifically targeting African American candidates; proposed interview lists are reviewed by the Affirmative Action Officer; all staff are annually trained on the importance of hiring a diverse field of employees; respect for diversity is one of the College’s stated values.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
We can attend more job fairs aimed at African American candidates.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Employees with career ladder enhancement</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>Self-development training</td>
<td></td>
<td>No</td>
</tr>
</tbody>
</table>

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?</td>
<td></td>
<td></td>
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</tbody>
</table>

All actions are reviewed by the Affirmative Action Officer. HR reviews actions of Search Committees and Hiring Managers.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

We confer with our African American staff and Faculty, along with others, to develop ideas and action plans to better service the African American community.

<table>
<thead>
<tr>
<th>Initiative</th>
<th>Yes</th>
<th>No</th>
</tr>
</thead>
<tbody>
<tr>
<td>Does your institution currently have an African American Resource Center (AARC)?</td>
<td></td>
<td>No</td>
</tr>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
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<td></td>
</tr>
</tbody>
</table>
Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

We monitor student population demographics.
Rend Lake College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</tr>
</thead>
<tbody>
<tr>
<td>2</td>
<td>0</td>
<td>0</td>
<td>0</td>
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</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
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<tr>
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<th>Total #</th>
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<tbody>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>0</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

All hiring managers have been instructed and encouraged to carefully consider all applications that have self-identified as minorities. In spite of our recruiting efforts, we do not have many minority applications.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
We continue to advertise in a variety of different venues trying to reach qualified, minority applicants. We offer dual credit classes at area high schools tuition free with the hopes of getting more minority students to continue with higher education after high school therefore having more local qualified African American teaching/administrative staff applying for future job openings.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

<table>
<thead>
<tr>
<th>Staff Employment Recruitment Plan</th>
</tr>
</thead>
<tbody>
<tr>
<td>For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).</td>
</tr>
<tr>
<td>Employees with career ladder enhancement</td>
</tr>
<tr>
<td>Self-development training</td>
</tr>
</tbody>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Employees are encouraged to seek out self-development and professional development opportunities.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? Yes

Please provide additional information regarding related initiatives to help provide for promotion of African American employees. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

There is some tuition reimbursement available for employees wishing to take classes to further their educational levels or seeking a higher degree.

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All hiring managers have been instructed to carefully consider all applications from applicants self-identifying as African American. Disciplinary measures are in place to deal with any promotional discrimination.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The college offers dual credit classes in area high schools tuition free to encourage higher education. We also have a TRIO program in place to encourage and promote higher education to first generation students. We are hoping that these programs will create more qualified, local applicants in the future.

| Does your institution currently have an African American Resource Center (AARC)? | No |
| Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? | N/A |

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Due to the small number of African American employees, there would not be enough data to produce a meaningful study.
Richland Community College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tbody>
<tr>
<td>4</td>
<td>0</td>
<td>1</td>
<td>0</td>
</tr>
</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<tr>
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<tbody>
<tr>
<td>Total faculty that experienced separation from the college</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

Budget resources are allocated for recruitment of African American faculty for associated employment initiatives. Budget resources are not specifically separated from the total Advertising and Recruitment budgets.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
Search Committees are formed at the College to assist with the recruiting efforts, and to review and select employment candidates. All search committee members participate in the College’s Diversity in Hiring training before serving on a College Search Committee. All search committee members participate in a procedural review prior to the start of any individual search, which includes reinforcement of the College’s commitment to diversity, and the committee’s role in supporting this objective.

Employment candidates for temporary full-time or temporary part-time positions are reviewed and selected by the immediate supervisor for the position. All supervisors also participate in the College’s Diversity in Hiring training.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Employment opportunities are posted internally. Using the College website, job opportunities are made available to College employees and students; including minority, protected class, and members of potentially under-represented groups.

The opportunity for Career Options communications and discussions for all employees is also built into the College’s Performance Evaluation processes. Career development opportunities made available to employees include Foundation Funds available to support career development, an attractive tuition reimbursement benefit, and ongoing professional development and training offerings.

External recruitment efforts routinely include solicitations to the Decatur Black Chamber of Commerce and the NAACP Decatur Branch. Depending on the employment opportunity, other outreach efforts might include the Higher Ed.com Affirmative Action diversity supplement, Minority Nurse.com, MinorityNetwork.com, and illinoisdiversity.com.

To optimize the selection process, the designated search committee will typically include a minority representative to assist with recruiting ideas and help maintain fair consideration standards.

Job announcement communications include our statements regarding the College’s commitment to diversity, an affirmative invitation directed to members of potentially under-represented groups, and a non-discrimination statement.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages
Mentorship of a new African American Faculty
Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s). For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement

Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

The opportunity for Career Options communications and discussions for all employees is also built into the College’s Performance Evaluation processes.

Self-development training

Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").
Career development opportunities made available to employees include Foundation Funds available to support career development, an attractive tuition reimbursement benefit, and ongoing professional development and training offerings.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

We track applicants, interviewees, job offers, and acceptances by minority and gender status. All regular full-time and part-time hire recommendations are reviewed by the appropriate Vice President, Human Resources Director, and College President.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Richland Community College's mission, vision, and Core Values focus on student success. Faculty and staff work together to develop programs and services that meet the needs of a diverse student population.

Does your institution currently have an African American Resource Center (AARC)?  No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?  No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

Employee population summaries by race are reviewed at least annually. Employee transaction information (hires, promotions, demotions, terminations) are reviewed annually.
Rock Valley College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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</tr>
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<tbody>
<tr>
<td>Total #</td>
<td>7</td>
<td>0</td>
<td>0</td>
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</tbody>
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<tbody>
<tr>
<td></td>
<td>9</td>
<td>0</td>
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What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Some of the steps our college has taken to help employ African Americans are: the recruiter meets with all search committee members to explain the hiring selection process along with the Colleges diversity initiative plan. We strive to have a diverse search committee and a pool of diverse applicants for each vacant position. This is accomplished by the HR recruiter who provides a list to the search committee chair of qualified, self-identified African American applicants for review. The search committee is responsible for submitting a matrix and a job applicant summary which reflects how the committee decides on who they would interview and ultimately hire.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

We will continue to look for new venues that target African Americans to advertise our vacancies. Work with current staff to get ideas and help with our recruitment efforts. Attend conferences and workshops on diversity recruitment.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement
  - No
- Self-development training
  - Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Employees are offered professional development opportunities in addition to interdepartmental training opportunities. The college offers tuition reimbursement and free tuition for employees wishing to take classes outside and at our institution.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

- No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The employment specialist meets with all search committee members to explain the hiring selection process along with the college diversity initiative plan. Training on diversity is completed before serving on a search committee.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
Inform students of the many opportunities RVC has to offer. Engage these students and parents in numerous ways both on and off campus. Inspire them to believe in a college education making dreams a reality, and where. Enroll them because RVC is a great place.

<table>
<thead>
<tr>
<th>Does your institution currently have an African American Resource Center (AARC)?</th>
<th>No</th>
</tr>
</thead>
<tbody>
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Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<tbody>
<tr>
<td>Total #</td>
<td>29</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college</td>
<td>1</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

The recruitment of African American staff is included in our overall recruitment budget.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
The human resources staff receive training on the legislative mandates for the African American Employment Plan for Higher Education.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

We will educate the hiring supervisors and administration on the need for African American teaching/administrative staff at our institution.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement
- Yes

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- Tuition Reimbursement
- SVCC Tuition Waivers
- On the Job Training
- Internships
- Career Counseling

Self-development training
- Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- SVCC Tuition Reimbursement
- Community Classes
- Reimbursement for Seminars
- Staff Development Committee

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?  
- No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?
The human resources director meets with all hiring supervisors and screening committees to ensure compliance with the mandatory Hiring and Promotion Monitor requirements.

**This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.**

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

In our recruitment strategy, it is a goal to hire African American employees to meet the increasing needs of African American students and public that want access to our institution.

| Does your institution currently have an African American Resource Center (AARC)? | No |
| Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? | Yes |

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

<table>
<thead>
<tr>
<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
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<tbody>
<tr>
<td>0</td>
<td>3</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tbody>
<tr>
<td>Total faculty that experienced separation from the college</td>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

As EEO office, the HR director is responsible for monitoring the recruitment, screening and hiring processes to ensure compliance with all equal opportunity laws and regulations in the interviewing and hiring process.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
The college administrators should continue to work closely with district Migrant Councils to identify qualified instructors. The HR Director has African American community contacts to assist in spreading the word when we have job openings.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: Yes
- Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

Staff members are encouraged to continue education and are allowed to flex their schedule as needed to attend classes at a local university.

- Self-development training: Yes
- Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

The college encourages time away from work to attend training and other professional development activities pertinent to their current job or that may help them achieve promotion to another job.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The HR Director/ EEO officer monitors all employment in accordance with college policy and serves on all employment screening committees for full-time positions.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Continuing to partner with district Migrant Councils, agencies and high schools with African American populations. SCC offers adult basic education, GED, Citizenship class and credit recovery courses that are of interest to these students. A volunteer literacy tutor program is also in place to reach out and help ethnic minorities who need it.

Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
South Suburban College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<td>0</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
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<tbody>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>11</td>
<td>5</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union?

More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

South Suburban College is an equal opportunity employer with a diverse workforce. South Suburban College provides hiring guidelines to the search committees involved in recruiting, interviewing, and recommending the final candidates. The search committees are composed of diverse members. Final candidates are then reviewed with the Vice President of the hiring area. South Suburban College strictly enforces its EEO Policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
To increase our applicant pool, SSC has regular and consistent pay increases based on a negotiated contract. SSC has also increased the advertising budget for quality faculty.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages
Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

Employees with career ladder enhancement
Self-development training

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES".)

A variety of professional development opportunities are available to employees through staff/faculty development committees. They offer on-campus workshops, seminars, and all day events. SSC also offers tuition waivers and tuition reimbursement.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution?

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

SSC is an equal opportunity employer with a diverse workforce. SSC strictly enforces its EEO Policy, prohibits unlawful discrimination on the basis of race, national origin and all other legally protected categories.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.
SSC is primarily a minority serving institution. Back in 2014, the SSC Board of Trustees approved a Five Year (2014-2019) Strategic Plan to focus on supporting student success. Three areas emerged: 1) Increasing students’ readiness to undertake college-level work; 2) Improving completion rates; and 3) Closing skill gaps; aligning graduates’ learning and credentials with industry and occupational demand. To address these demands, the Plan identified four Strategic Directions: 1) College Readiness; 2) Student Success and Completion; 3) Educations Pathways; and 4) Partnership Development. The College is also a participant in the Higher Learning Commission’s (HLC) Persistence and Completion Academy. Driven by the goals of our Strategic Plan and participation in the HLC Persistence and Completion, the College has initiated a number of projects to improve the persistence and completion rates of students in developmental courses. In October 2016, the College received a Federal Grant from the DOE to support a project titled BLAST II. The project is designed to increase African-American male persistence at the college and to increase their success in college courses and retention from semester-to-semester, ultimately leading to degree and certificate completion. Several ongoing initiatives have also begun including, but not limited to, the establishment of a Reading Center and the reconfiguration of English Composition and Writer's Workshop classrooms. SSC's Administration, Faculty, and Staff have strong ties to the local community to recruit African American students and employees through open communications with city and community leaders. South Suburban College also partners with local K-12 school districts to ensure that students receive the preparation and support necessary to excel at the College level. All of these efforts have been developed to meet the needs of all of our students, but particularly, the needs of our African American Students.

**Does your institution currently have an African American Resource Center (AARC)?**

No

**Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?**

Yes

**Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories:**

Include a link to any longer documents.

A compilation and analysis of the current workforce and utilization data by EEOC category is completed on an annual basis and submitted to Executive Leadership for review.
Southeastern Illinois College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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</thead>
<tbody>
<tr>
<td>Total #</td>
<td>2</td>
<td>0</td>
<td>0</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total African American faculty that experienced separation from the college</th>
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<tbody>
<tr>
<td>8</td>
<td>0</td>
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</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

$28,000 was budgeted for all hiring recruitment activities including African American.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
As part of Southeastern's hiring process, a hiring manual has been developed to provide guidance for search committees regarding hiring, interviewing, recruitment, and EEO guidelines. Southeastern Illinois College is committed to providing equal opportunity through its employment practices and educational programs and through the many services it provides to the community. The Board of Trustees of Community College District No. 533 will make all personnel decisions without regard to race, color, religion, sex, age, national origin, citizenship status, ancestry, marital status, parental status, pregnancy, family status, military discharge status, sexual orientation, gender identity, disability or handicap unrelated to an individual's ability to perform the essential functions of the job, association with a person with a disability or handicap, military status, source of income, housing status or any other category protected by law. Additionally, administrators monitor the search/recruitment process by ensuring that the policy for hiring is followed.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

To continue the recruitment process that Southeastern Illinois College has implemented: recruitment in Journal of Blacks in Higher Education publications; recruitment efforts within our largest southern Illinois city with a higher percentage of African American population as well as having a major university with career centers, and continue to provide university career centers within the tri-state area information regarding vacant positions.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

Community Linkages
Mentorship of a new African American Faculty
Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

<table>
<thead>
<tr>
<th>Employees with career ladder enhancement</th>
<th>Yes</th>
</tr>
</thead>
</table>

Please provide a dot point description of the (career ladder) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)

All employees are eligible to advance when a higher position becomes available.

<table>
<thead>
<tr>
<th>Self-development training</th>
<th>Yes</th>
</tr>
</thead>
</table>

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED “YES”.)

Professional Development Workshops are held throughout the academic year as well as development opportunities are provided for faculty and staff who wish to participate.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No
How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

The Vice President and Deans are reviewing and monitoring all search committee to ensure policy and process are followed for hiring. Additionally, HR is meeting with all division and hiring chairs to ensure process is followed.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

The SIC Recruiter visits each high school within the College District to reach as many students as possible.

Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

N/A

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

SIC has a low population of African American individuals within the College District.
Southwestern Illinois College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<tbody>
<tr>
<td>163</td>
<td>798</td>
<td>7</td>
<td>38</td>
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</tbody>
</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total #</th>
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<tr>
<td>Total faculty that experienced separation from the college 61</td>
</tr>
<tr>
<td>Total African American faculty that experienced separation from the college 3</td>
</tr>
</tbody>
</table>

What percentage of your community college employees are union? More than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

SWIC requires at least one person in each hiring committee to complete a workshop on recruitment, interviewing and hiring. This workshop includes a discussion about how to avoid bias and focus on hiring the best person for the job. Our recruitment efforts include sharing vacancy announcements with the Urban League and NAACP also by utilizing the Affirmative Action package provided by HigherEdJobs.com. Additionally, we utilize CareerBuilder.com to reach a broad applicant pool.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Community Linkages
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement [No]
- Self-development training [Yes]

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRE A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

All employees are offered professional development through training opportunities and tuition assistance.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? [No]

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

SWIC requires at least one person in each hiring committee to complete a workshop on recruitment, interviewing, and hiring. This workshop includes a discussion about how to avoid bias and focus on hiring the best person for the job.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

N/A
<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
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<tbody>
<tr>
<td>Does your institution currently have an African American Resource Center (AARC)?</td>
<td>No</td>
</tr>
<tr>
<td>Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?</td>
<td>No</td>
</tr>
</tbody>
</table>

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
African American Employment Plan Survey (SB 3531/P.A. 96-1341)
Fiscal Year 2016

Spoon River College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<tr>
<td>3</td>
<td>3</td>
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</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? Yes

Provide the FY16 budget allocation(s) for each of these recruitment initiatives for African American faculty, administrators, or any level job category. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS QUESTION RECEIVED A "YES" RESPONSE.)

$500 for advertising.

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?
Increased advertising in EEO journals on online. All hiring supervisors are required to comply with the college’s hiring procedures and EEO policies. The college utilizes an online recruiting system to collect employment applications.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Increased advertising in EEO journals and online.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- None / Not applicable

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: No

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

Hiring procedures are regularly audited for legal compliance and all hires follow an approval process which includes the Director of Human Resources, Budget Officer, and the President.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

N/A
<table>
<thead>
<tr>
<th>Question</th>
<th>Response</th>
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<tbody>
<tr>
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</tr>
<tr>
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Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories. Include a link to any longer documents.

N/A
Triton College

Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

As of June 30, 2016, provide the number of faculty up for tenure at your institution:

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<th>Total African American faculty that received tenure</th>
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<tbody>
<tr>
<td>10</td>
<td>0</td>
<td>2</td>
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As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

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<th>Total #</th>
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<tr>
<td>6</td>
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</table>

What percentage of your community college employees are union?

Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category?

No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

Each fiscal year, all Human Resources personnel responsible for the recruitment of employees and the training of chairpersons for search committees reviews the State of Illinois Hispanic Employment Plan for Higher Education. This review allows for the reminder of strategies that can be used to assist in diversifying the applicant pool for job postings.

In addition, strategies used each year include the hiring of Hispanic personnel within Human Resources, attending of job fairs, weekly review of applicant pools to ensure diversity, advertising on Hispanic focused job boards, the use of Affirmative Action listserves, and Hispanic employees serving on search committees.
Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.

Recommendations for increasing the number of African American teaching and administrative staff include training on diversity, the importance of diversity in the workplace, increased advertising efforts directed at the African American population, and an increased role of Human Resources in the search committee process.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Community Linkages
- Mentorship of a new African American Faculty
- Staff Employment Recruitment Plan

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

- Employees with career ladder enhancement: No
- Self-development training: Yes

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRES A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

1. Internal employee interview requirement
2. Free professional development training opportunities at the organization for all staff
3. Tuition waiver opportunities for all employees to take courses
4. Tuition reimbursement to further education

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

All Human Resources personnel, search committee chairpersons, and hiring managers are informed of the required initiative and increased efforts to be made to hire a diverse workforce.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.
Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

Triton College continues to make strategic efforts to serve our African American population by taking the following actions:

1. Having our website and marketing materials reflect the diversity of our district
2. Radio and television advertising in primarily African American communities
3. Increased efforts in hiring African American employees
4. Recruitment outreach efforts at primarily African American schools, businesses and community events
5. Increased efforts at education the parents of African American students on the importance of education
6. Celebration of African American Heritage Month with a list of events in honor of African American heritage
7. TRIUMPH mentoring program for African American male students
8. Black Heritage Council for employees

Does your institution currently have an African American Resource Center (AARC)? No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students? Yes

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

N/A
Public Act 96-1341 requires community colleges (and public universities) to annually report to the legislature the progress on efforts to hire and promote African American faculty, administrative staff, at State Colleges and Universities. This report is required as part of the larger State African American Employment Plan and the Bilingual Employment Plan to improve the delivery of state services to African Americans by increasing the number of African American State employees and the number of African American state employees serving in supervisory, technical, professional, and managerial positions.

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<th>Total that received tenure</th>
<th>Total that did not receive tenure</th>
<th>Total African American faculty that received tenure</th>
<th>Total African American faculty that did not receive tenure</th>
</tr>
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<tbody>
<tr>
<td>Total #</td>
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</table>

As of June 30, 2016, provide the number of faculty that separated or left the community college (retired or resigned):

<table>
<thead>
<tr>
<th>Total faculty that experienced separation from the college</th>
<th>Total #</th>
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<tr>
<td>Total #</td>
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<tr>
<td>Total African American faculty that experienced separation from the college</td>
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</tbody>
</table>

What percentage of your community college employees are union? Less than 50%

Does your institution provide budget allocations specifically for the recruitment of African American faculty, administrators, or any level job category? No

This section of the survey will list all activities your institution has undertaken that would help in the implementation of the State of Illinois African American Employment Plan for Higher Education.

What steps has your institution undertaken to ensure that Human Resource staff, responsible for hiring, interviewing, recruitment and Equal Employment Opportunity (EEO) are complying with legislative mandates for the African American Employment Plan for Higher Education?

On an annual basis Waubonsee Community College presents an Affirmative Action Plan in an effort to demonstrate a commitment to diversity, inclusion and equal opportunity. Waubonsee also conducts training for search committees and diversity and inclusion training.

Please provide recommendations for increasing the number of African American teaching/administrative staff at your institution.
We consistently use publications, job fairs and job boards that appeal to a diverse audience of candidates.

Does your institution implement employment incentives to attract African American employees such as any of the following (please select all that apply):

- Internships
- Community Linkages
- Mentorship of a new African American Faculty

For African American employees not part of the tenure system at your institution are the following initiatives in place to help provide for promotion? If yes, please provide a dot point of the initiative(s).

| Employees with career ladder enhancement | No |
| Self-development training               | Yes |

Please provide a dot point description of the (self-development training) initiative. (NOTE: THIS ITEM ONLY REQUIRE A RESPONSE IF THE PREVIOUS ITEM WAS MARKED "YES").

- Leadership Academy
- Tuition Reimbursement
- Certificate and Skills based training

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

On an annual basis Waubonsee Community College presents an Affirmative Action Plan in an effort to demonstrate achievement in hiring and promoting of African American staff.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Are there other initiatives in place to help provide for promotion of African American employees to report for your institution? No

How is your institution ensuring that all appropriate staff is complying with the mandatory Hiring and Promotion Monitor requirements?

On an annual basis Waubonsee Community College presents an Affirmative Action Plan in an effort to demonstrate achievement in hiring and promoting of African American staff.

This section of the survey will list specific initiatives and focus on what your institution has undertaken to further comply with the State of Illinois African American Employment Plan.

Please describe any strategies that your institution is developing to meet the increasing numbers and need of African American students and public that may want access to your institution.

We are working to develop resources for our African American students by evaluating current curriculum and assessment tools as well as the strengths and challenges for existing programs and courses.
Does your institution currently have an African American Resource Center (AARC)?

No

Does the community college currently employ culturally competent African American recruiters enabling them to communicate and interact with parents and students?

No

Please provide dot points of the results or plans of any studies or surveys your institution may have undertaken of monitoring success concerning the number of African American staff employed by your institution in the EEOC categories: Include a link to any longer documents.

In 2015 Waubonsee had minority placement goals in Managerial and Other Professionals staff. Both goals were met in 2016 and all other job groups are in compliance with the utilization of minorities.
# Utilization Rate for African American Faculty & Staff Employed in Illinois Public Community Colleges

## By Employee Group

<table>
<thead>
<tr>
<th>District</th>
<th>College</th>
<th>Tenured Faculty/ Official &amp; Managers</th>
<th>Non-Tenured Faculty</th>
<th>Professional Staff/ Protective Service Workers</th>
<th>Office &amp; Clerical/ Para-professionals</th>
<th>Service Maintenance</th>
<th>Total</th>
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<td>2.7%</td>
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</tbody>
</table>

TOTALS                  -4.4%                          -6.7%                          1.2%                          0.8%                          10.5%                          -2.4%    

NA = Data Not Available

EEOC Administrative Staff/Technicians and Skilled Craft Workers categories are included in the Professional Staff/Protective Service Workers category.

*Includes revised college figures

SOURCE OF DATA: Annual Faculty, Staff, and Salary Data (C3) and Index of Need, Illinois Census, SIU-Edwardsville Department of Business\Economics
Table 6
SUMMARY OF AFRICAN AMERICAN FACULTY & STAFF EMPLOYED IN ILLINOIS PUBLIC COMMUNITY COLLEGES
BY EMPLOYEE GROUP
FISCAL YEAR 2016

<table>
<thead>
<tr>
<th>District</th>
<th>College</th>
<th>Tenured Faculty/ Official &amp; Managers</th>
<th>Non-Tenured Faculty</th>
<th>Professional Staff/ Protective Service Workers</th>
<th>Office &amp; Clerical/ Para-professionals</th>
<th>Service</th>
<th>Total</th>
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EEOC Administrative Staff/Technicians and Skilled Craft Workers categories are included in the Professional Staff/Protective Service Workers category.
*Includes revised college figures
SOURCE OF DATA: Annual Faculty, Staff, and Salary Data (C3)
### SUMMARY OF TOTAL FACULTY & STAFF EMPLOYED IN ILLINOIS PUBLIC COMMUNITY COLLEGES
#### BY EMPLOYEE GROUP
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**EEOC Administrative Staff/Technicians and Skilled Craft Workers categories are included in the Professional Staff/Protective Service Workers category.**

*Includes revised college figures

**SOURCE OF DATA:** Annual Faculty, Staff, and Salary Data (C3)
BIBLIOGRAPHY

Ault, David. (2016). Index of Need Table 1 and Table 2. Edwardsville, IL: Southern Illinois University Edwardsville Department of Business/Economics. https://www.iccb.org/iccb/wp-content/pdfs/reports/IndexOfNeedTables_2016.pdf


